

The TOGAF® Standard

10th Edition

2025 Update

Enterprise Agility and Digital Transformation



The
TOGAF®
Standard — 10th Edition

The TOGAF® Standard, 10th Edition
Enterprise Agility and Digital Transformation
2025 Update

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and Digital Transformation

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The TOGAF® Standard, 10th Edition — Enterprise Agility and Digital Transformation

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Preface

The Open Group

The Open Group is a global consortium that enables the achievement of business objectives through technology standards and open source initiatives by fostering a culture of collaboration, inclusivity, and mutual respect among our diverse group of 900+ memberships. Our membership includes customers, systems and solutions suppliers, tool vendors, integrators, academics, and consultants across multiple industries.

The mission of The Open Group is to drive the creation of Boundaryless Information Flow™ achieved by:

- Working with customers to capture, understand, and address current and emerging requirements, establish policies, and share best practices
- Working with suppliers, consortia, and standards bodies to develop consensus and facilitate interoperability, to evolve and integrate specifications and open source technologies
- Offering a comprehensive set of services to enhance the operational efficiency of consortia
- Developing and operating the industry's premier certification service and encouraging procurement of certified products

Further information on The Open Group is available at www.opengroup.org.

The Open Group publishes a wide range of technical documentation, most of which is focused on development of Standards and Guides, but which also includes white papers, technical studies, certification and testing documentation, and business titles. Full details are available at www.opengroup.org/library.

The TOGAF® Standard, a Standard of The Open Group

The TOGAF Standard is a proven enterprise methodology and framework used by the world's leading organizations to improve business efficiency.

This Document

This document contains two TOGAF Series Guides that have been developed and approved by The Open Group.

TOGAF® Series Guide: Enabling Enterprise Agility

The audience for this document is Enterprise Architects requiring information on how to adapt and use the TOGAF framework to support an Agile enterprise.

The high-level structure of this document is summarized as follows:

- Chapter 1, *Introduction* provides an introduction to this document, including what is meant by agility, the role of Enterprise Architecture, and its relation to agility
- Chapter 2, *Definitions* includes the terms and definitions for this document
- Chapter 3, *Overview of the TOGAF Architecture Development Method* describes the TOGAF Architecture Development Method (ADM) and how that relates to agility
- Chapter 4, *Developing Architecture in an Agile Way* looks at how architecture activities can be structured to support agility
- Chapter 5, *Using Agile Product Management Techniques* considers how to execute Enterprise Architecture in an Agile environment

TOGAF® Series Guide: Using the TOGAF® Standard in the Digital Enterprise

The audience for this document is those undertaking the roles of both Enterprise Architects and Digital Practitioners. For Digital Practitioners it communicates what architecture practices would help to grow their digital enterprise, and how to interact with the Enterprise Architecture community to get them. For those undertaking an Enterprise Architect role it provides guidance on supporting the digital enterprise.

A side benefit, therefore, of addressing two audiences, each with different cultures and approaches, is sharing information about each community to facilitate cooperation and productive engagements.

This document sets out to answer two overarching questions:

1. How do Enterprise Architecture and the TOGAF Standard enable the digital enterprise?
2. When and how to apply TOGAF methods and best practices to guide a digital enterprise through its stages of development, which the Digital Practitioner Body of Knowledge™ Standard refers to as the emergence mode?

The high-level structure of this document is as follows:

- Chapter 6, *Introduction* provides a high-level introduction to this document in terms of how established Enterprise Architecture practices bring value to digital enterprises at all scales
- Chapter 7, *Why the TOGAF Standard Supports the Digital Enterprise* describes how Enterprise

Architecture and the TOGAF® Standard bring valuable tools to digital enterprises of all sizes

- Chapter 8, *Terminology Alignment* provides an alignment of terminology between the TOGAF Standard and the Digital Practitioner Body of Knowledge
- Chapter 9, *How the TOGAF Standard Supports the Digital Enterprise* provides details on applying Enterprise Architecture and the TOGAF Standard to the contexts described in DPBoK™ Standard
- Appendix A, *Enterprise Architecture Benefits* lists Enterprise Architecture benefits
- Appendix B, *Principles from the TOGAF Standard* lists principles from the TOGAF Standard
- Appendix C, *Services Proposed for the TOGAF Standard* shows how Enterprise Architecture services package TOGAF activities to deliver value on demand in two major categories: internal-centric and customer-centric
- Appendix D, *Rationalizing the TOGAF and DPBoK Standards* further illustrates the connections between the TOGAF Standard and the DPBoK Standard

About the TOGAF® Series Guides

The TOGAF® Series Guides contain guidance on how to use the TOGAF Standard and how to adapt it to fulfill specific needs.

The TOGAF® Series Guides are expected to be the most rapidly developing part of the TOGAF Standard and are positioned as the guidance part of the standard. While the TOGAF Fundamental Content is expected to be long-lived and stable, guidance on the use of the TOGAF Standard can be industry, architectural style, purpose, and problem-specific. For example, the stakeholders, concerns, views, and supporting models required to support the transformation of an extended enterprise may be significantly different than those used to support the transition of an in-house IT environment to the cloud; both will use the Architecture Development Method (ADM), start with an Architecture Vision, and develop a Target Architecture on the way to an Implementation and Migration Plan. The TOGAF Fundamental Content remains the essential scaffolding across industry, domain, and style.

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See the Acknowledgements section for more information on contributions to this document. Please note that affiliations were current at the time of approval.

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TOGAF® Series Guide: Using the TOGAF® Standard in the Digital Enterprise

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Sonia holds the following certifications issued by The Open Group: TOGAF® 9 Certified and ArchiMate® 3 Practitioner. She also has earned the following Open Badges from The Open Group: TOGAF® Essentials 2018, TOGAF® Standard, Version 9.2, and TOGAF® Enterprise Architecture Modeling Practitioner 9.2. Other certifications include COBIT® 5 Certified, COBIT Certified Trainer, SAFe® 4 Certified, AIPMM Certified Product Manager, and courses in BPM and BPMN™.

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