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The TOGAF® Standard, 10th Edition

Business Architecture

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Preface

The Open Group

The Open Group is a global consortium that enables the achievement of business objectives through technology standards and open source initiatives by fostering a culture of collaboration, inclusivity, and mutual respect among our diverse group of 900+ memberships. Our membership includes customers, systems and solutions suppliers, tool vendors, integrators, academics, and consultants across multiple industries.

The mission of The Open Group is to drive the creation of Boundaryless Information Flow™ achieved by:

- Working with customers to capture, understand, and address current and emerging requirements, establish policies, and share best practices
- Working with suppliers, consortia, and standards bodies to develop consensus and facilitate interoperability, to evolve and integrate specifications and open source technologies
- Offering a comprehensive set of services to enhance the operational efficiency of consortia
- Developing and operating the industry's premier certification service and encouraging procurement of certified products

Further information on The Open Group is available at www.opengroup.org.

The Open Group publishes a wide range of technical documentation, most of which is focused on development of standards and guides, but which also includes white papers, technical studies, certification and testing documentation, and business titles. Full details are available at www.opengroup.org/library.

The TOGAF® Standard, a Standard of The Open Group

The TOGAF Standard is a proven enterprise methodology and framework used by the world's leading organizations to improve business efficiency.

This Document

This document is a compilation of TOGAF® Series Guides addressing Business Architecture consisting of the following documents:

- TOGAF® Series Guide: Business Models
This document provides a basis for Enterprise Architects to understand and utilize business models, which describe the rationale of how an organization creates, delivers, and captures value.

- **TOGAF® Series Guide: Business Capabilities**
This document answers key questions about what a business capability is, and how it is used to enhance business analysis and planning.
- **TOGAF® Series Guide: Business Capability Planning**
This document shows how an organization can introduce business capability planning or revise or refine existing efforts.
- **TOGAF® Series Guide: Value Streams**
This document provides an architected approach to developing a business value model using value streams.
- **TOGAF® Series Guide: Information Mapping**
This document describes how to develop an Information Map that articulates, characterizes, and visually represents information that is critical to the business.
- **TOGAF® Series Guide: Organization Mapping**
This document shows how organization mapping provides the organizational context to an Enterprise Architecture.
- **TOGAF® Series Guide: Business Scenarios**
This document describes the Business Scenarios technique, which provides a mechanism to fully understand the requirements of information technology and align it with business needs.

More information is available, along with a number of tools, guides, and other resources, at www.opengroup.org/architecture.

About the TOGAF® Series Guides

The TOGAF® Series Guides contain guidance on how to use the TOGAF Standard and how to adapt it to fulfill specific needs.

The TOGAF® Series Guides are expected to be the most rapidly developing part of the TOGAF Standard and are positioned as the guidance part of the standard. While the TOGAF Fundamental Content is expected to be long-lived and stable, guidance on the use of the TOGAF Standard can be industry, architectural style, purpose, and problem-specific. For example, the stakeholders, concerns, views, and supporting models required to support the transformation of an extended enterprise may be significantly different than those used to support the transition of an in-house IT environment to the cloud; both will use the Architecture Development Method (ADM), start with an Architecture Vision, and develop a Target Architecture on the way to an Implementation and Migration Plan. The TOGAF Fundamental Content remains the essential scaffolding across industry, domain, and style.

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Referenced Documents

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[BAG, 2015]	Linking Business Models with Business Architecture to Drive Innovation, White Paper, Business Architecture Guild®, August 2015
[BIZBOK Guide]	A Guide to the Business Architecture Body of Knowledge® (BIZBOK® Guide), Version 6.5, Business Architecture Guild®, 2018
[C220]	The TOGAF® Standard, 10 th Edition, a standard of The Open Group (C220), published by The Open Group, April 2022; refer to: www.opengroup.org/library/c220
[G178]	TOGAF® Series Guide: Value Streams (G178), published by The Open Group, April 2022; refer to: www.opengroup.org/library/g178
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