The TOGAF® Standard 10th Edition

A Pocket Guide



Andrew Josey & Dave Hornford





The TOGAF® Standard, 10th Edition A Pocket Guide

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The TOGAF® Standard, 10th Edition A Pocket Guide

Andrew Josey & Dave Hornford





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Preface

The Open Group

The Open Group is a global consortium that enables the achievement of business objectives through technology standards. With more than 870 member organizations, we have a diverse membership that spans all sectors of the technology community – customers, systems and solutions suppliers, tools vendors, integrators and consultants, as well as academics and researchers.

The mission of The Open Group is to drive the creation of Boundaryless Information Flow $^{\text{\tiny{IM}}}$ achieved by:

- Working with customers to capture, understand, and address current and emerging requirements, establish policies, and share best practices
- Working with suppliers, consortia, and standards bodies to develop consensus and facilitate interoperability, to evolve and integrate specifications and open source technologies
- Offering a comprehensive set of services to enhance the operational efficiency of consortia
- Developing and operating the industry's premier certification service and encouraging procurement of certified products

Further information on The Open Group is available at www.opengroup.org.

The Open Group publishes a wide range of technical documentation, most of which is focused on development of standards and guides, but which also includes white papers, technical studies, certification and testing documentation, and business titles. Full details and a catalog are available at www.opengroup.org/library.

This Document Preface

This Document

This is the Pocket Guide to the $TOGAF^{\oplus}$ Standard. It is intended to provide an overview of the contents and purpose of the TOGAF Standard in a condensed form. As such it does not cover every aspect of the standard in detail, but provides highlights and key reference information. It is organized as follows:

- Chapter 1 provides a high-level introduction to the TOGAF Standard, introducing the modular TOGAF documentation set, the TOGAF Library, the TOGAF framework, and guidance on how to read the standard
- Chapter 2 describes the general how-to information provided in the TOGAF Standard, including guidance for practitioners, and how to use the standard in the Digital Enterprise
- Chapter 3 describes the guidance provided in the TOGAF Standard to support the establishment of an Enterprise Architecture team
- Chapter 4 describes the guidance provided in the TOGAF Standard for specific topic domains, including Security Architecture, Business Architecture, Data/Information Architecture, Agile Methods, and Reference Models and Method
- Chapter 5 describes the TOGAF Fundamental Content documents included in the TOGAF Standard, which provide the concepts considered to be universally applicable to the TOGAF framework, including:
 - · Key techniques of the ADM cycle
 - Guidelines for adapting the TOGAF ADM for different usage scenarios
 - The Architecture Content Framework
 - · Enterprise Architecture Capability and Guidance
- Chapter 6 describes the TOGAF Architecture Development Method (ADM), including summary tables for each of the ADM phases
- Chapter 7 describes a typical baseline of ADM deliverables
- Appendix A contains the glossary and acronyms used in this document

The audience for this document is:

 Enterprise Architects, Business Architects, IT Architects, Data Architects, Systems Architects, Solutions Architects, and senior managers seeking an introduction to the TOGAF Standard

This document is suitable both for readers approaching the TOGAF Standard for the first time, as well as those familiar with the standard.

Conventions Used in this Document

The following conventions are used throughout this document in order to help identify important information and avoid confusion over the intended meaning:

• Ellipsis (...)

Indicates a continuation; such as an incomplete list of example items, or a continuation from preceding text.

Bold

Used to highlight specific terms.

· Italics

Used for emphasis. May also refer to other external documents.

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This document builds on materials from the TOGAF Standard published by The Open Group. The authors listed here have prepared this document. See the Acknowledgements section for more information.

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1. Introduction

This chapter provides an introduction to the TOGAF® Standard, an open, industry consensus framework for Enterprise Architecture.

Topics addressed in this chapter include:

- · An introduction to the TOGAF Standard
- The structure and content of the TOGAF documentation
- · An overview of the TOGAF Standard
- The TOGAF Library
- An overview of the TOGAF framework
- · How to read the standard

1.1. Introduction to the TOGAF Standard

The TOGAF Standard is a framework for Enterprise Architecture. Put simply, it is a standard approach for developing, approving, using, and maintaining Enterprise Architectures. It applies to all Enterprise Architecture practices. It is based on an iterative process model supported by best practices and a re-usable set of existing architectural assets.

The TOGAF Standard is developed and maintained by members of The Open Group, working within the Architecture Forum. The original development of the TOGAF Standard, Version 1 in 1995 was based on the US Department of Defense Technical Architecture Framework for Information Management (TAFIM). Starting from this sound foundation, The Open Group Architecture Forum has developed successive versions of the TOGAF Standard at regular intervals and published each one on The Open Group public website. Successive versions have represented the current state of stable, scalable, best practice.

This version builds on previous versions of the TOGAF Standard, expanding and updating the material available to architecture practitioners to assist them in building a sustainable Enterprise Architecture.

1.2. Structure of the TOGAF Documentation

The TOGAF documentation set is structured to address the transition from common universal concepts to the unique configuration within an organization. It includes the formal TOGAF Standard and a broader body of knowledge in the TOGAF Library, as shown in Figure 1.

The TOGAF Standard represents today's stable, scalable, best practices, with concepts and guidance that apply across industries, scale, and pace of change. This is expected from a standard – proven practices, stable concepts, and being actionable. The TOGAF Standard provides a body of proven practices addressing its broad uses. The TOGAF Fundamental Content includes the universal concepts of Enterprise Architecture. The TOGAF Series Guides take these concepts and make them actionable. Together, the TOGAF Fundamental Content and the TOGAF Series Guides are the TOGAF Standard.

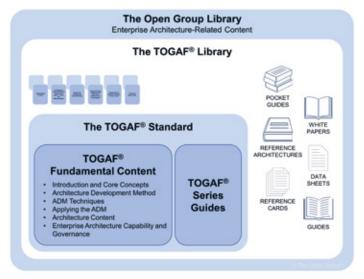


Figure 1. The TOGAF Documentation Set

The intent of dividing the TOGAF Standard into these separate documents is to allow for different areas of specialization to be considered in detail and potentially addressed in isolation. Although all the constituent documents work together as a whole, it is also feasible to select particular documents for adoption while excluding others.

The TOGAF documentation set structure is modular. There is a clear hierarchy from the universal concepts in the TOGAF Fundamental Content, to the stable best practices in the TOGAF Series Guides, to emerging ideas in the TOGAF Library. The structure of the TOGAF documentation set makes the adoption of your optimal method easier.

1.3. An Overview of the TOGAF Standard

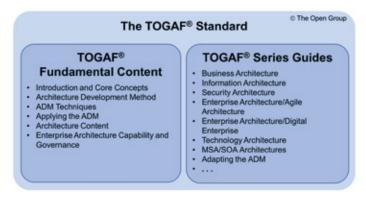


Figure 2. The TOGAF Standard

The TOGAF Standard applies to all Enterprise Architecture practices. It does not matter whether your architecture will support strategy, portfolio, project, or solution delivery, or whether it is about embarking on a Digital Transformation or legacy simplification. The TOGAF Fundamental Content and TOGAF Series Guides provide enduring, stable, universal concepts, and proven best practices.