

COURSEWARE

Information Security Management

Professional based on ISO/IEC 27001

Courseware – English

Courseware

Information Security Management Professional  
based on ISO/IEC 27001 Courseware – English

## Colofon

Title: Information Security Management Professional based on ISO/IEC 27001 Courseware – English

Author: ing Ruben Zeegers CISSP RSE

Publisher: Van Haren Publishing, Zaltbommel

ISBN Hard copy: 978 94 018 025 67

Edition: First edition, first impression, December 2017

Design & layout: Van Haren Publishing, Zaltbommel

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The Certificate EXIN Information Security Management Professional based on ISO/IEC 27001 is part of the qualification program Information Security. The module is followed up by the Certificates EXIN Information Security Management Advanced based on ISO/IEC 27001 and EXIN Information Security Management Expert based on ISO/IEC 27001.


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# Information Security Management Professional




**INFORMATION SECURITY  
MANAGEMENT  
PROFESSIONAL**  
based on ISO/IEC 27001

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## Introduction

- Let's meet & Goals
- Courseware
- Program
- About this course



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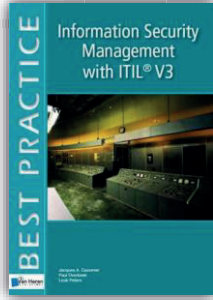
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## Information Security Management Professional

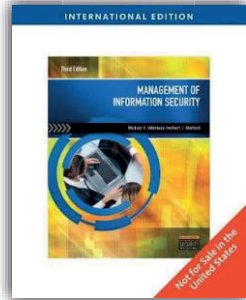
## About the Courseware

Here is the link from the slide to the theory in the book, with the number of the chapter or the paragraph (Par.) and possibly the name of the subtitle in the book


Literature: **A**



**B**




**C**



Summary of  
**Code of practice for  
information security controls**  
NEN-ISO IEC 27002: 2013

**D**



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Basic Training  
material

This literature is included in the presentation



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## Program

Day 1	Day 2	Day 3
9:00 – 9:30 Introduction	9:00 – 10:30 2.1 Risk Analysis	9:00 – 10:30 3.1 Organizational Controls
9:30 – 10:45 1.1 Business perspective	10:30 – 12:00 2.2 Security Controls	10:30 – 12:00 3.2 Technical Controls
10:45 – 12:00 1.2 Customer perspective	12:00 – 12:30 lunch	12:00 – 12:30 lunch
12:00 – 12:30 lunch	12:30 – 14:00 2.3 Remaining Risk	12:30 – 14:00 Technical Controls continued
12:30 – 15:00 Practical assignment 1	14:00 – 17:00 Practical assignment 2	14:00 – 16:00 3.3 Other Controls
15:00 – 17:00 1.3 Provider / supplier perspective		


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## Information Security Management Professional




INFORMATION SECURITY

## Information Security Management Professional


### About this course



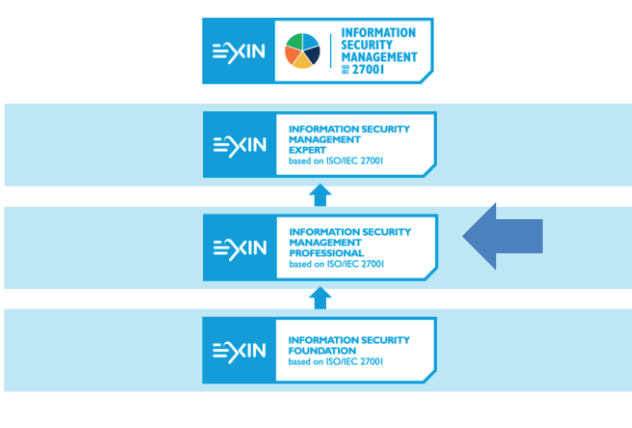
**INFORMATION SECURITY  
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### The course



### Course subject

- Information security perspectives: Business, Customer, Service provider/supplier
- Risk Management: Analysis, Controls, Remaining risks
- Information security controls: Organizational, Technical, Physical.

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## Information Security Management Professional

# Exam requirements




Exam requirement	Exam specification	Weight (%)
<b>1 Information security perspectives</b> <span style="float: right;"><b>10</b></span>		
	1.1 The candidate understands the business interest of information security.	3,3
	1.2 The candidate understands the customer perspective on information governance.	3,3
	1.3 The candidate understands the supplier's responsibilities in security assurance.	3,3
<b>2 Risk Management</b> <span style="float: right;"><b>30</b></span>		
	2.1 The candidate understands the principles of risk management.	10
	2.2 The candidate knows how to control risks.	10
	2.3 The candidate knows how to deal with remaining risks.	10
<b>3 Information security controls</b> <span style="float: right;"><b>60</b></span>		
	3.1 The candidate has knowledge of organizational controls.	20
	3.2 The candidate has knowledge of technical controls.	20
	3.3 The candidate has knowledge of physical, employment-related and continuity controls.	20
<b>Total</b>		<b>100</b>

# Exam specifications






- 1. Information security perspective (10%)
  - 1.1 Business (3.3%)  
The candidate understands the business interest of information security.  
The candidate is able to:
    - 1.1.1 Distinguish types of information based on their business value
    - 1.1.2 Explain the characteristics of a management system for information security
  - 1.2 Customer (3.3%)  
The candidate understands the customer perspective on information governance.  
The candidate is able to:
    - 1.2.1 Explain the importance of information governance when outsourcing
    - 1.2.2 Recommend a supplier based on assurance controls
  - 1.3 Service provider / supplier (3.3%)  
The candidate understands the supplier's responsibilities in security assurance.  
The candidate is able to:
    - 1.3.1 Distinguish security aspects in service management processes
    - 1.3.2 Support compliance activities
- 2. Risk management (30%)
  - 2.1 Analysis (10%)  
The candidate understands the principles of risk management.  
The candidate is able to:
    - 2.1.1 Explain principles of analyzing risks
    - 2.1.2 Identify risks for classified assets
    - 2.1.3 Calculate risks for classified assets
  - 2.2 Controls (10%)  
The candidate knows how to control risks.  
The candidate can:
    - 2.2.1 Categorize controls based on Confidentiality, Integrity and Availability (CIA)
    - 2.2.2 Choose controls based on incident cycle stages
    - 2.2.3 Choose relevant guidelines for applying controls
- 2.3 Remaining risks (10%)  
The candidate knows how to deal with remaining risks.  
The candidate can:
  - 2.3.1 Distinguish risk strategies
  - 2.3.2 Produce business cases for controls
  - 2.3.3 Produce reports on risk analyses
- 3. Information security controls (60%)
  - 3.1 Organizational (20%)  
The candidate has knowledge of organizational controls.  
The candidate is able to:
    - 3.1.1 Write policies and procedures for information security
    - 3.1.2 Implement information security incident handling
    - 3.1.3 Perform an awareness campaign in the organization
    - 3.1.4 Implement roles and responsibilities for information security
  - 3.2 Technical (20%)  
The candidate has knowledge of technical controls.  
The candidate is able to:
    - 3.2.1 Explain the purpose of security architectures
    - 3.2.2 Explain the purpose of security services
    - 3.2.3 Explain the importance of security elements in the IT infrastructure
  - 3.3 Other controls (20%)  
The candidate has knowledge of physical, employment-related and continuity controls.  
The candidate is able to:
    - 3.3.1 Recommend controls for physical access
    - 3.3.2 Recommend security controls for employment life cycle
    - 3.3.3 Support the development and testing of a business continuity plan





# Information Security Management Professional **Module I** Information Security Perspective

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## Information security perspectives

- 1.1 Business perspective
- 1.2 Professional / Customer perspective
- 1.3 Service provider / supplier perspective

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## Information Security Management Professional

A: § 2.1; Chapter 3; §5.6  
B: Chapter 4; Chapter 9



Module 1.1

# BUSINESS PERSPECTIVE

# Information Security

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## Information Security Management Professional



# What is information security?

Information security is the protection of information and its critical characteristics (**confidentiality, integrity, and availability**), including the systems and hardware that use, store, and transmit that information, through the application of policy, training and awareness programs, and technology.

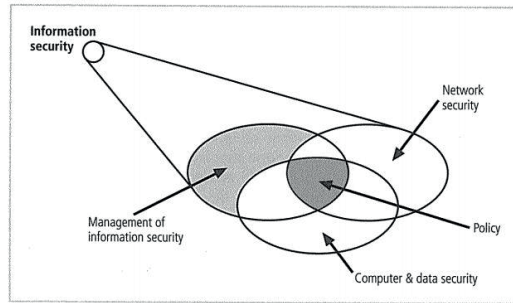


Figure 1-1 Components of information security



# Perspectives on Information Security

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Information Security Management with ITIL V3

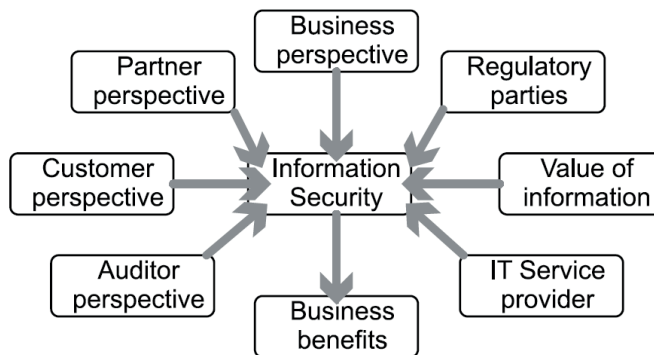


Figure 2.1: Different perspectives on information security



## Information Security perspectives

- The business perspective
- The customer (end-user) perspective
- The professional's perspective
- The service provider/supplier responsibilities

## Business perspective



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## The business perspective (1/2)

- Information has become the most important asset for the majority of business
- Protecting that valuable asset from loss, tampering and disclosure is vital
- Information is everywhere; even outside the organization's perimeter, making protection difficult but even more necessary
- Custodians of information need to show that they are trustworthy; governance and compliance is key
- International respected standards such as the ISO 2700x series help to understand how to deal with the above



## The business perspective (2/2)

- Law and regulations force organizations to comply with data privacy and intellectual property best practice
- Customers and even suppliers demand transparency and compliance
- Stories of incidents travel fast; damage to reputation can be outside your control, a focus on prevention is required
- Monitoring, logging and a pro-active organization are key elements; immediate detection of incidents and incident management are crucial processes
- Since information is everywhere, information security and awareness of risks needs everyone's attention – information security needs to be embedded in the organization

## How to manage information security

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## How to manage information security

The starting point is effective organization of information security, in which responsibilities, authorities and duties are clearly specified in increasing levels of detail:

- Policy and/or codes of conduct (which control objectives aligned with business requirements are we aiming for)
- Processes (what has to happen to achieve those objectives)
- Procedures (who does what and when)
- Work instructions (how do we specifically do that, when and where and how does reporting take place).



## How to manage information security

Examples of changes in input which require adaptation of the process are:

- changes in business demands
- organizational changes, mergers, acquisitions
- changes in tasks or the importance of tasks
- physical alterations, e.g. after relocating business premises
- environmental alterations
- changes in assessment of the IT used
- changes in legislation
- changes in hardware and/or software
- changes in threats
- the introduction of new technology
- ageing or obsolete technology

## The Information Security Management System

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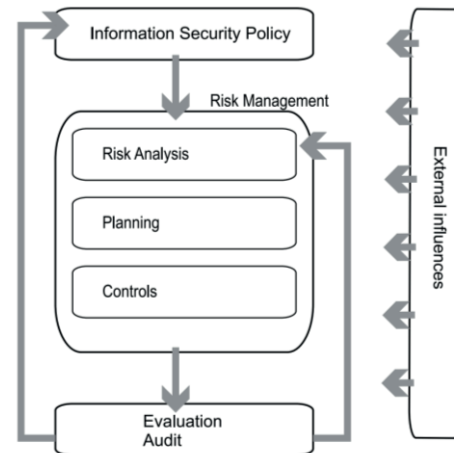


## The Information Security Management System

The management system represents the complete information security process during all the phases of its cycle, from policy to maintenance.

It is comparable to the management systems found in standards such as ISO 9000 and ISO/IEC 27001.

Plan-do- check-act (Deming circle)



## Value and importance of Information



Literature A: Information Security Management with ITIL v3





## Value of Information

Information security is intended to safeguard information. Security is the means of achieving an acceptable level of residual risks. Aspects that enable discussing the value of the information are:

- **confidentiality:** protecting sensitive information from unauthorized disclosure or intelligible interception
- **integrity:** safeguarding the accuracy, completeness and timeliness of information
- **availability:** ensuring that information and vital IT services are available when required.



## Aspects derived from CIA

- **privacy:** the confidentiality and integrity of information traceable to a particular person
- **anonymity:** the confidentiality of a user's identity
- **authenticity:** the state in which there is no dispute about the identity of the participants involved
- **auditability:** the possibility of verifying that information is being used in line with the security policy and the ability of demonstrating that the security controls are working as intended.



## Importance of information

### Internal importance

An organization can only operate effectively if it has timely access to confidential, accurate and complete information. Information security has to be in line with this, ensuring that confidentiality, integrity and availability of information and information services is maintained.

### External importance

An organization's processes supply products and/or services, which are made available in the market or the community, in order to achieve set objectives.

## Types of security measures – controls



Literature A: Information Security Management  
with ITIL v3



## Types of security measures – controls

Security measures are effective only when used harmoniously with business processes.

The security organization has to manage and maintain an appropriate balance.

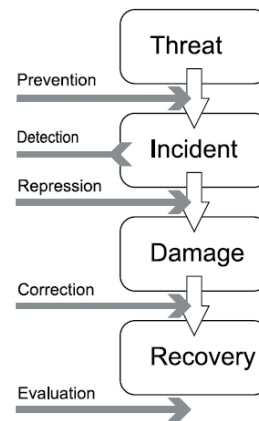


Figure 2.2: From threat to recovery; different types of countermeasures

## Information Security Policy



Literature B: Management of Information Security



## Information Security Policy

The success of an information resources protection program depends on:

- the policy generated, and ;
- the attitude of management toward securing information on automated systems.

“Policy is the essential foundation of an effective information security program” (Charles Cresson Wood )



## WHY POLICY?

Some basic rules must be followed when shaping a policy:

Policy should never conflict with law.

Policy must be able to stand up in court if challenged.

Policy must be properly supported and administered.



## Shaping a policy

Some basic rules must be followed when shaping a policy:

Policy should never conflict with law.

Policy must be able to stand up in court if challenged.

Policy must be properly supported and administered.



## Different types of policy

Types:

- Enterprise Information Security Policy
- Issue-Specific Security Policy
- System-Specific Security Policy



## Formulation of policy

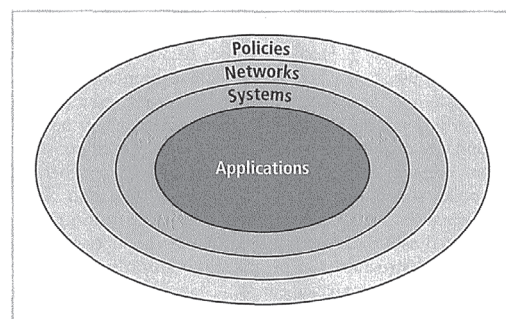
### Guidelines:

1. All policies must contribute to the success of the organization.
2. Management must ensure the adequate sharing of responsibility for proper use of information systems.
3. End users of information systems should be involved in the steps of policy formulation.



## Bull's-eye model

1. Policies
2. Networks
3. Systems
4. Applications





## The need for policy

### Policies:

- Important reference documents for internal audits
- Resolution of legal disputes about management's due diligence
- Clear statement of management's intent



## Policy, Standards, and Practices

- **Policy** is generally defined as a plan or course of action, intended to influence and determine decisions, actions, and other matters.
- A **standard** is a more detailed statement of what must be done to comply with policy.
- **Practices, procedures, and guidelines** explain how employees are to comply with policy.

## Guidelines for Effective Policy



Literature B: Management of Information Security



## Guidelines for Effective Policy

For policies to be effective, they must be properly:

- **developed** using industry-accepted practices;
- **distributed** or disseminated using all appropriate methods;
- **reviewed** or read by all employees;
- **understood** by all employees;
- formally **agreed to** by act or affirmation;
- uniformly **applied** and **enforced**;





## Developing Information Security Policy

policy development in two-parts:

- **designed** (or redesigned ) → exercise in project management
- **developed** ( or rewritten) → adherence to business practices



## Policy development phases

- Investigation Phase
- Analysis Phase
- Design Phase
- implementation phase
- maintenance phase



## Policy Distribution, Reading and Comprehension

**Policy Distribution** getting the policy document into the hands of employees can require a substantial investment.

**Policy Reading** Barriers to employees' reading policies can arise from literacy or language issues.

**Policy Comprehension** ensure that employees truly understand what the policy requires of them.



## Policy Compliance

What if an employee refuses explicitly to agree to comply with policy?

Avoid this dilemma by incorporating policy confirmation statements into:

- employment contracts,
- annual evaluations, or
- other documents necessary for the individual's continued employment